

FY 2015-16 Adoption Budget

First Reading

September 2, 2015

Vice President, Yulian Ligioso

Overview

- ▶ Budget Development Guidelines
- ▶ State Budget Summary (Community Colleges)
- ▶ Solano College Budget
 - ▶ Revenues
 - ▶ Apportionment Funding
 - ▶ Enrollment Management Plan (Leslie Minor)
 - ▶ Expenditures
 - ▶ Reduction Strategies
 - ▶ Student Support Services Program (Greg Brown)
- ▶ Multi-Year Projection
 - ▶ Reserve Levels

Budget Development Framework

2015 GOVERNING BOARD AND CEO GOALS

Board of Trustees Goals

1. Monitor the status and activities related to Measure Q
2. Ensure the college has appropriately met accreditation requirements
3. Be more involved in legislative advocacy
4. Increase the level of communication and information-sharing among Board Members and the President

Chief Executive Officer (CEO) Goals

1. Develop and implement Student Success Plan and Student Equity Plan to improve student outcomes
2. Develop strategies to increase enrollment, including an image campaign
3. Involve the institution in the accreditation Self-Study preparation and Midterm Report
4. Create and Support a highly qualified, professional, and cohesive administrative team
5. Ensure Human Resource policies and procedures are updated and effectively followed
6. Revise and implement the Staff Equity Plans
7. Implement the Educational and Facilities Master Plans
8. Continue to pursue collaboration with the Vallejo educational community
9. Continue to work to reduce the structural deficit

Item	2015-16 System Budget Request	2015-16 Augmentation	Total Item
Ongoing Funds			
Enrollment Growth	\$120,000,000	\$156,457,000 (3%)	\$2,523,473,000 (CCC Apportion., GF only)
Cost of Living Adjustment	\$125,000,000 (2.10% Stat. COLA, est.)	\$61,022,000 (1.02% Statutory COLA)	Included in CCC Apportion. budget line
Base Allocation Funding/ Rate Increase	\$55,000,000 (req. in COLA BCP)	\$266,692,000	Included in CCC Apportion. budget line
Student Success and Support Program (SSSP)	\$100,000,000	\$100,000,000	\$285,183,000
Implementation of Student Equity Plans	\$100,000,000	\$85,000,000	\$155,000,000
Career Development and College Preparation (CDCP) Rate Equalization	\$49,000,000	\$49,000,000	\$49,000,000
Apprenticeship Programs	\$7,500,000 (Incl. under the Categ. Restoration BCP)	\$29,100,000	\$51,924,000
EOPS	\$33,680,000 (Incl. under the Categ. Restoration BCP)	\$33,680,000	\$123,189,000
Professional Development	\$25,000,000	\$0	\$0
Funding for Full-Time Faculty	\$70,000,000	\$62,320,000	\$62,320,000
Deferred Maintenance/ Instructional Equipment	Funding based on avail. one-time resources	\$148,000,000 (\$48,000,000 is one-time)	\$148,000,000 (\$48,000,000 is one-time)
Institutional Effectiveness Partnership Initiative	N/A	\$15,000,000	\$17,500,000 (Included in SSSP item)
COLA for EOPS, DSPS, CalWORKs, and the Childcare Tax Bailout programs	N/A	\$2,500,000	\$2,500,000
Supplemental financial aid assistance for Cal Grant B recipients	N/A	\$39,000,000	\$39,000,000
Proposition 39	N/A	\$38,700,000	\$38,700,000
One-Time Funds			
Mandate Backlogs (Including: Maintenance, Instructional Equipment)	Funding based on available one-time resources	\$603,700,000 (\$117,000,000 in budget year funds)	\$603,700,000
Remaining Apportionment Deferrals	\$94,500,000 (would eliminate system deferrals)	\$94,500,000	\$94,500,000
CTE (SB 1070)	N/A	\$48,000,000	\$48,000,000
Basic Skills and Student Outcomes Transformation Program	N/A	\$60,000,000	\$60,000,000
CCC/CSU/High Schools Pilot Program for Basic Skills Instruction	N/A	\$10,000,000	\$10,000,000
BA Pilot Programs- funding for implementation, start-up costs and professional development	N/A	\$6,000,000	\$6,000,000
Financial Aid Administration	N/A	\$3,000,000 (Local implem. of Cal Grant B sup. Fin. Aid Assistance)	\$3,000,000
Adult Education			
Adult Education Block Grant Program	\$500,000,000	\$500,000,000	\$500,000,000
Adult Education Data Systems	N/A	\$25,000,000 (not counted against the Prop 98 split)	\$25,000,000

Impact on Solano College

▶ Ongoing

▶ Enrollment Growth	- 1% (3%; 6.31%)	\$353,000
▶ Base allocation		\$2,132,000
▶ COLA	- 1.02%	\$417,000
▶ Funding Fulltime Faculty		\$452,000
▶ Student Success (Credit)		\$1,180,000
▶ Student Success (Equity)		\$393,000
▶ Proposition 39		\$217,000

▶ One-Time

▶ Mandate Backlog		\$4,214,000
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Enrollments

Budget is Based on 8,500 FTES

FULL-TIME EQUIVALENT STUDENTS (FTES)				
	2012-13 ¹	2013-14 ¹	2014-15 ¹	2015-16 ²
Base	8,502	7,056	8,176	6,916
Stability	(1,446)		(1,260)	
Restoration		1,120		1,584
Adjusted Base	7,056	8,176	6,916	8,500

REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE	Adopted Budget 2014-15	Projected Yr Totals 2014-15	Adoption Budget		
			Ongoing 2015-16	One-time only 2015-16	Total 2015-16
REVENUES:					
Federal Sources		12,253			
State Sources	30,049,589	30,030,444	32,665,004	4,214,562	36,879,566
Local Sources	16,187,418	17,515,442	17,917,062		17,917,062
Other Revenue					
Total Revenue	46,237,007	47,558,139	50,582,066	4,214,562	54,796,628
EXPENDITURES:					
Academic Salaries	19,452,036	20,096,237	21,148,227		21,148,227
Classified Salaries	9,228,064	9,635,714	10,285,509		10,285,509
Benefits	12,769,496	12,362,576	14,380,193		14,380,193
Supplies and Materials	458,838	456,291	536,052		536,052
Other Operating	4,737,792	5,881,511	5,597,972		5,597,972
Capital Outlay		79,875	40,000		40,000
Strategic Proposals	300,000	201,117	300,000		300,000
Other Outgo	665,000	396,109	34,800		34,800
Reductions Needed			(750,000)		(750,000)
TOTAL EXPENDITURES	47,611,226	49,109,430	51,572,753		51,572,753
NET INCREASE (DECREASE) IN FUND BALANCE	(1,374,219)	(1,551,291)	(990,687)	4,214,562	3,223,875
Beginning Fund Balance	4,196,571	4,319,857	2,768,567		2,768,567
Estimated Ending Balance	2,822,352	2,768,567	1,777,880		5,992,442
	5.93%	5.64%	3.45%		11.62%
Board Required Minimum 5% Reserve					2,578,638
Designated for PERS/STRS					1,012,902
Undesignated Fund Balance					2,400,903
				Total	5,992,442

Strategic Enrollment Management Planning

Vice President - Leslie Minor

Planning processes

- ▶ All planning begins with Solano's *Strategic Plan*
- ▶ Strategic Plan → Educational Master Plan (EMP)
- ▶ EMP → Facilities Plan, Equity Plan, Technology Plan, **Strategic Enrollment Management Plan**

Strategic Enrollment Management Planning

- ▶ Strategic Enrollment Management (SEM) Planning...
 - Requires cooperation among Academic Affairs, Student Services, and Fiscal Administration
 - Aligns services and resources in a systematic, planned manner
 - Considers college strengths and weaknesses (internal), opportunities and threats (external)
 - *Is a process (requires constant examination and updating), is not a magic bullet*

Questions asked in Sem planning:

- What is the “right size” of the College in FTES?
- What is our budget, what can we afford to offer?
- Where are our outreach targets, and how do we recruit them?
- What support services do we offer students?
- How do we retain students once they are here?
- How do we help students successfully complete their goals?

SEM Planning in academic affairs:

- Establish targets for each School for programs and courses
- Continually improve programs to meet student (and industry) demand
- Use data to improve (or to discontinue) programs
- Maintain current state goals and compliance with initiatives

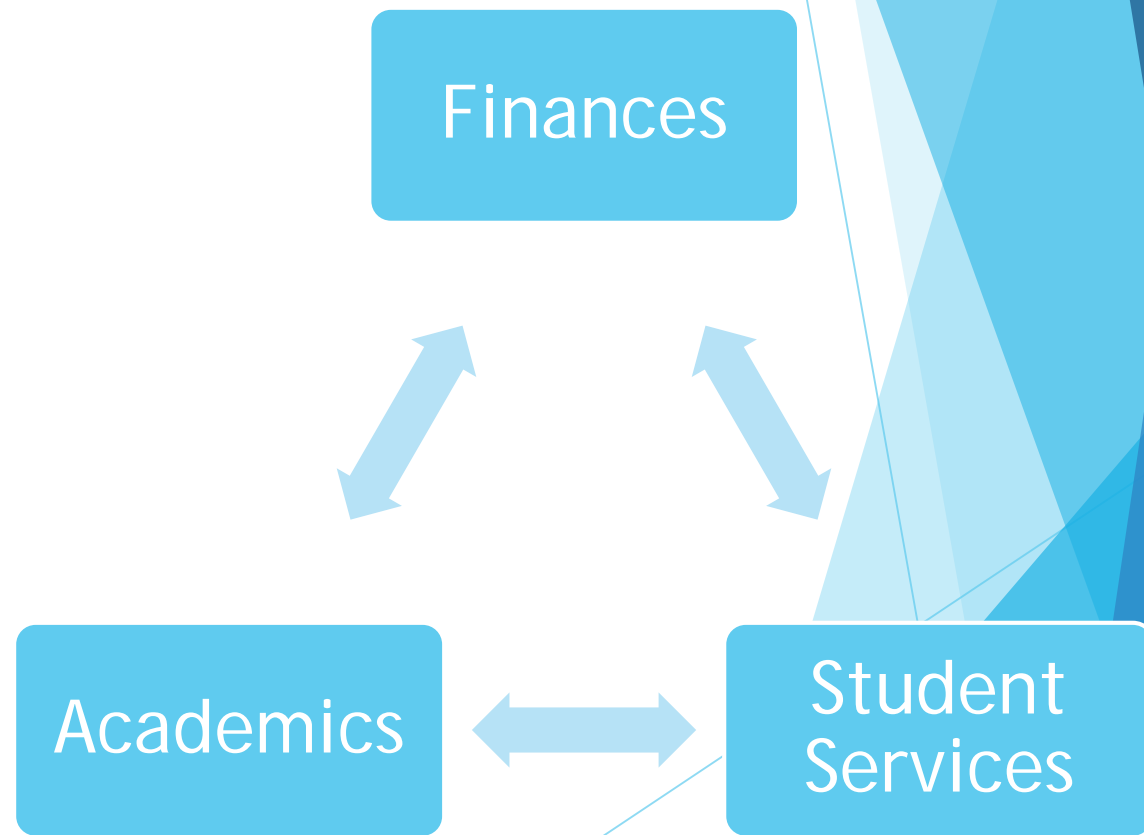
SEM Planning in academic affairs:

- Plan schedules two years out
- Respond to bottlenecks (e.g., all students need English and Math)
- Consider faculty CBA, state compliance, and audit issues
- Maximize efficiency in offerings (e.g., fill rates % in classes)

MUST WE LOOK AT WHAT'S THERE?



Student Success and SOLANO Success:



Expenditure Assumptions

Increase in Class Offerings	465,000
Increase in Health/Welfare	793,000
Increase in STRS/PERS	941,000
Step/Column	313,000
CTA Settlement	388,000
CSEA Settlement	130,000
Operating Engineers	56,000
OPEB	320,000

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Reduction Strategies

Review Vacancies

Categorical Funds to Extent Allowable

Enrollment Management Plan

CBA Considerations

Student Success and Support (SSSP)

Vice President, Greg Brown

Success Indicators

Access

Course Completion

ESL/Basic Skills Completion

Certificate/Degree Completion

Transfer

Fundable Services

Orientation

Initial Assessment

Student Education Plans

Counseling

Follow up Services

Allowable Expenditures

Program Director/Staff

Supplies

Publications/Outreach

In-State Travel

Computer Stuff

Food and Beverages

Counseling Services

Follow up Services

Orientation

Assessment

Research

Equity Program

Research based

Equity gaps

Age

Gender

Ethnicity

Foster Youth

Disabilities

Low Income

Veterans

Allowable Expenditures

Outreach

Student Services/Categorical Programs

Research/Evaluation

Program Coordination

Equity Planning

Professional Development

Adapting programs/courses

Instructional Support

In-State Travel

Direct Student Support

Look Back

		FY 11/12	FY 12/13	FY 13/14	FY 14/15
Revenues		Actual	Actual	Actual	Projected
	Total Revenues	45,840,981	47,000,573	46,147,302	47,558,139
Expenditures					
	Academic Salaries	18,319,512	18,376,089	19,726,289	20,096,237
	Classified Salaries	8,671,383	8,542,194	9,453,888	9,635,714
	Benefits	13,067,710	10,900,826	11,749,758	12,362,576
	Supplies	398,532	614,030	637,137	456,291
	Other Operating	6,632,891	5,346,825	5,536,297	5,881,511
	Equipment	124,522	201,840	4,036	79,875
	Other Outgo	<u>128,058</u>	<u>157,885</u>	<u>381,344</u>	<u>597,226</u>
		<u>47,342,608</u>	<u>44,139,689</u>	<u>47,488,749</u>	<u>49,109,430</u>
Revenues>Expenditures		(1,501,627)	2,860,884	(1,341,447)	(1,551,291)
Beginning Fund Balance		<u>4,302,047</u>	<u>2,800,420</u>	<u>5,661,304</u>	<u>4,319,857</u>
Ending Fund Balance		<u>2,800,420</u>	<u>5,661,304</u>	<u>4,319,857</u>	<u>2,768,566</u>
		5.9%	12.8%	9.1%	5.6%

Look Ahead

		FY 14/15	FY 15/16	FY 16/17	FY 17/18
Revenues		Projected	Proposed Budget	Estimated	Estimated
	Total Revenues	47,558,139	54,796,628	50,309,670	52,128,861
Expenditures					
	Academic Salaries	20,096,237	21,148,227	21,412,580	21,680,237
	Classified Salaries	9,635,714	10,285,509	10,414,078	10,544,254
	Benefits	12,362,576	14,380,193	15,683,133	16,483,133
	Supplies	456,291	536,052	536,052	536,052
	Other Operating	5,881,511	5,597,972	5,837,972	5,597,972
	Equipment	79,875	40,000	40,000	40,000
	Other Outgo	597,226	334,800	334,800	334,800
	Reductions To Be Determined 15/16		(750,000)	(750,000)	(750,000)
	Reductions To Be Determined 16/17			(750,000)	(750,000)
	Reductions To Be Determined 17/18	-	-	-	(800,000)
		<u>49,109,430</u>	<u>51,572,753</u>	<u>52,758,614</u>	<u>52,916,448</u>
	Revenues>Expenditures	(1,551,291)	3,223,875	(2,448,945)	(787,586)
	Beginning Fund Balance	<u>4,319,857</u>	<u>2,768,566</u>	<u>5,992,441</u>	<u>3,543,496</u>
	Ending Fund Balance	<u><u>2,768,566</u></u>	<u><u>5,992,441</u></u>	<u><u>3,543,496</u></u>	<u><u>2,755,909</u></u>
		5.6%	11.6%	6.7%	5.2%